



**Symposium on Corporate Governance**  
The Cadbury Report: Twenty Years On

**Lecture Theatre 1**  
Cambridge Judge Business School  
University of Cambridge

Wednesday 5 June 2013

**Cambridge Corporate Governance Network (CCGN)**

[www.corporategovernance.group.cam.ac.uk](http://www.corporategovernance.group.cam.ac.uk)

CCGN is a confederation of University of Cambridge faculties, research centres and academics interested in corporate governance. The network spans the Faculties of Law and Economics, and Cambridge Judge Business School. It includes the Cadbury Archive.

**Programme**

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**17:30 – 19:30 Welcome and Introduction (5 mins)**

Professor Gishan Dissanaïke

**The Evolution of Corporate Governance (15 mins)**

Sir Adrian Cadbury

**Formal handover of speeches to Cadbury Archive (2 mins)**

Sir Adrian Cadbury and Professor Gishan Dissanaïke

**Questions and Answers (5 mins)**

Professor Dame Sandra Dawson will chair the following session. Each talk will be 7 minutes long, with 3 minutes for Q&A.

- **Directors Misinforming Shareholders: the Case of M&A**  
Professor Geoff Meeks and Dr Amir Amel Zadeh
- **Why My Directors Are A Lot Like Me**  
Dr Bang Dang Nguyen
- **Shareholder Activism**  
Dr Peter Szilagyi
- **Understanding How Issues in Corporate Governance Develop: From the Cadbury Report to the Credit Crisis and Beyond**  
Dr Ian Jones\* and Dr Michael Pollitt (\*presenting author)
- **The Governance Structure of the European Central Bank**  
Professor Eilis Ferran
- **Corporate Governance and Financial Development**  
Professor Simon Deakin
- **The History of Corporate Governance**  
Professor Brian Cheffins
- **Japanese Corporate Governance: Two Decades after Cadbury**  
Dr Simon Learmount

**Further Questions & Answers and Closing Remarks**

Professor Dame Sandra Dawson

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**19:30 – 20:30 Buffet Supper***by invitation only***W4.05**

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**List of Speakers**

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**Dr Amir Amel Zadeh**

University Lecturer in Finance, Cambridge Judge Business School

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**Sir Adrian Cadbury**

Chairman of Cadbury Schweppes (1975-89); and Chair of the Committee on the Financial Aspects of Corporate Governance (1991-95)

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**Professor Brian Cheffins**

SJ Berwin Professor of Corporate Law and Director of 3CL, Law Faculty, Cambridge

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**Professor Dame Sandra Dawson**

KPMG Professor of Management (1995 - ) and Director of Cambridge Judge Business School (1995 -2006); Master of Sidney Sussex College (1999-2009); and Deputy Vice-Chancellor (2008-12)

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**Professor Simon Deakin**

Professor of Law at the Law Faculty and Assistant Director of the CBR, Cambridge

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**Professor Gishan Dissanaikie**

Adam Smith Professor of Corporate Governance, Cambridge Judge Business School

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**Professor Eilis Ferran**

Professor of Company and Securities Law and Chair of the Law Faculty, Cambridge

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**Dr Ian Jones**

Tutor in Management, Mansfield College, Oxford

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**Dr Simon Learmount**

Lecturer in Corporate Governance and Director of the Executive MBA, Cambridge

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**Professor Geoff Meeks**

Professor of Accounting, Cambridge Judge Business School

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**Dr Bang Dang Nguyen**

University Lecturer in Finance, Cambridge Judge Business School

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**Dr Michael Pollitt**

Reader in Business Economics and Assistant Director of the EPRG, Cambridge Judge Business School

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**Dr Peter Szilagyi**

University Lecturer in Finance, Cambridge Judge Business School

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**Recent and Forthcoming Conferences Organised by CCGN Members**

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**Conference on National Governance Bundles (28-29 September 2012, Cambridge)**

To commemorate the 20th anniversary of Corporate Governance: An International Review (CGIR), Cambridge Judge Business School and CCGN co-hosted a special conference on national governance bundles. Over 75 papers were presented and 115+ people attended from around the world. The keynote speakers were Randall Morck (University of Alberta), Carla Millar (University of Twente), and Ruth Aguilera (University of Illinois at Urbana-Champaign). The previous CGIR conference was held at the Wharton School of the University of Pennsylvania.

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**New Legal Thinking in Financial Regulation Conference (29-30 November 2012, Cambridge)**

The Law Faculty at Cambridge University joined forces with the Law Department, London School of Economics and Political Science, to hold a two-day conference in Cambridge to explore new and emerging issues in financial regulation. The conference, which marked the launch of the Cambridge Masters' in Corporate Law, was organised by the Centre for Corporate and Commercial Law (Cambridge) and the Law and Financial Markets Project (LSE).

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**The 40<sup>th</sup> Annual European Finance Association Conference (28-31 August 2013, Cambridge)**

CCGN is delighted to co-sponsor this year's European Finance Association conference, one of the largest finance conferences in the world. Find out more at [www.efa2013.org](http://www.efa2013.org)

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**Recent Seminars Organised by Cambridge Judge Business School**

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**White Knights and Firms in Distress: How CEO Backgrounds Matter in Corporate Turnarounds**

Professor Rajesh Chandy, London Business School

*Marketing Seminar in association with the CCGN (May 2013)*

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**Contested “Value Regimes” for Climate Change**

Professor David Levy, University of Massachusetts

*Strategy & International Business Seminar in association with the CCGN (April 2013)*

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**Organisational and Market Consequences of Founder-CEOs’ Conduct**

Dr Nikolaos Kavadis, Rotterdam School of Management

*Strategy & International Business Seminar in association with the CCGN (March 2013)*

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**Active Ownership**

Professor Elroy Dimson, London Business School

*Finance & Accounting Seminar in association with the CCGN (November 2012)*

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**Recent Seminars Organised by 3CL in the Law Faculty**

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**Executive Retirement Pay and Incentives**

Professor Robert Jackson, Columbia University Law School (May 2013)

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**The Role of In-House Counsel: From Silicon Valley to Silicon Fen**

Adam Dolinko, CSR plc (May 2013)

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**Private Equity Fund Structuring**

Simon Whitney, SJ Berwin (April 2013)

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**One for All and All for One? Principles and Reform of Corporate Group Insolvency Law in the European Union**

Dr Felix Steffek, Max Planck Institute for Comparative and International Private Law (March 2013)

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**New Perspectives of a Regulation of Corporate Group Relationships**

Professor Stefan Grundmann, Humboldt University, European University Institute (February 2013)

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### **Cadbury Archive**

[www.corporategovernance.group.cam.ac.uk/cadbury-archive](http://www.corporategovernance.group.cam.ac.uk/cadbury-archive)

The Cadbury Archive at Cambridge Judge Business School is a part of the Cambridge Corporate Governance Network (CCGN). The Archive consists of papers compiled and preserved by Sir Adrian Cadbury from his time as Chairman of the Committee on the Financial Aspects of Corporate Governance.

The Committee was formed in May 1991 by the Financial Reporting Council, the London Stock Exchange and a group of accountancy professionals and its role was to consider the UK's corporate governance system.

The archive includes:

- Notes from meetings with those people who gave evidence to the Committee;
- Notes for speeches and articles about the Committee's work;
- Responses to the draft report;
- Material (agendas, minutes and research etc.) relating to the Committee's activities following the publication of the Cadbury Report up until June 1995; and
- Corporate governance journal articles, reports and working papers dating from the 1960s through to the end of the 1990s.